

Portsmouth Asset Management Program

City of Portsmouth

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Andy Morrill, PE
Lauren King, EIT



Presentation Overview

**What are Assets?
What is Asset Management?
Importance of Asset Management
Portsmouth's Asset Management Program
Next Steps**

What are Assets?



An asset is a resource with economic value and the expectation that it will provide a future benefit.



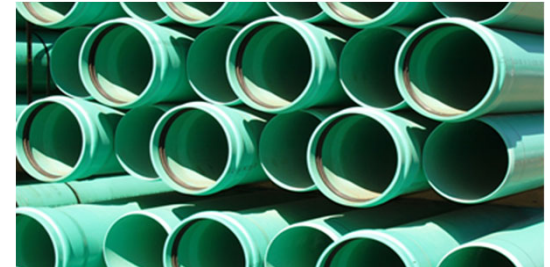
Wastewater - Horizontal

- Gravity pipes
- Force mains (pipes)
- Sewer manholes



Wastewater - Vertical

- Pump station equipment
- Wastewater treatment facility equipment



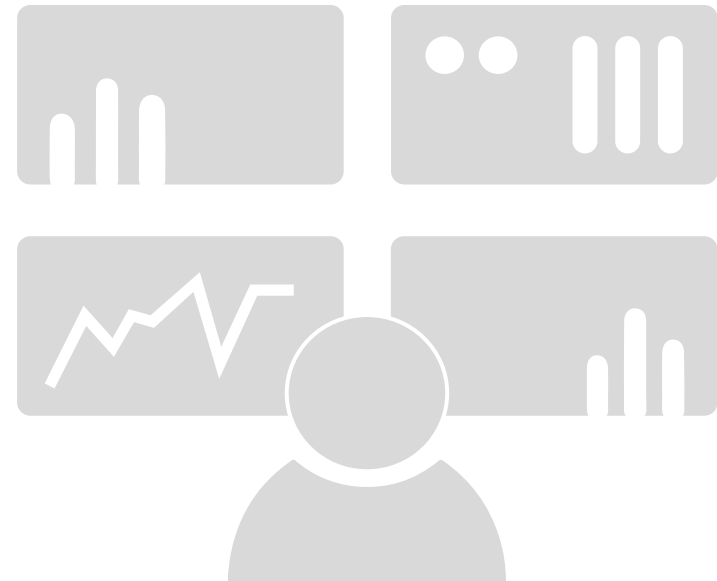
Stormwater - Horizontal

- Gravity pipes
- Drainage manholes
- Catch basins

What is Asset Management?

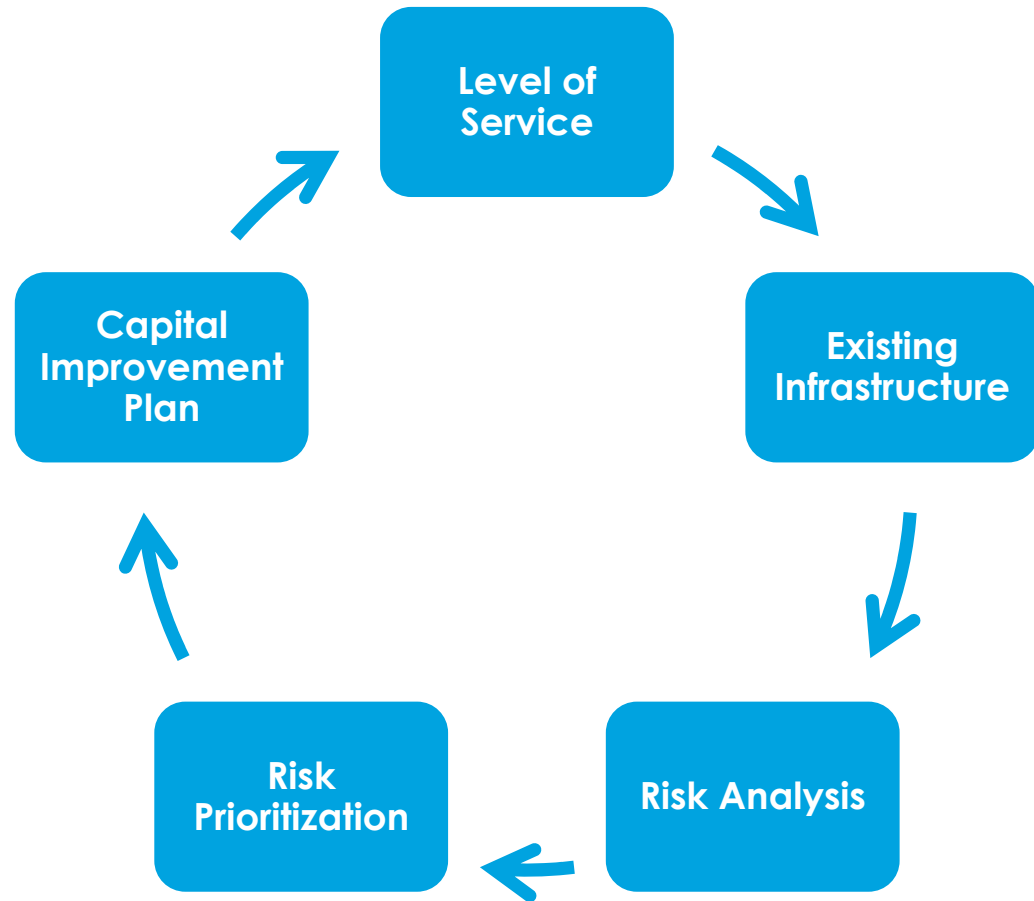


Asset Management is a systematic process of operating, maintaining, upgrading and disposing of assets cost-effectively while maintaining a level of service that is acceptable to the customers.



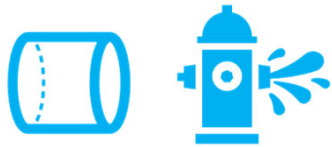
What is Asset Management?

Asset Management is a continuous process.



Importance of Asset Management

The City of Portsmouth owns and maintains thousands of assets with varying levels of complexity and replacement costs.



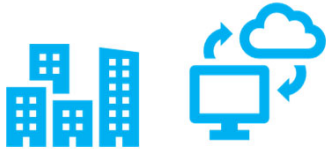
Pipe, manholes, catch basins, hydrants, etc.

Replacement Cost: \$100s to \$1,000s



Pump Stations

Replacement Cost: \$100Ks to \$1Ms



Treatment Facilities

Replacement Cost: \$1Ms to \$100Ms



\$100Ms worth of assets

Importance of Asset Management



Replacement costs can be 2-3x greater when done as reactive, emergency work due to factors like severity of damage, labor availability, shipping/freight, etc.



**Asset
Management**



Maximize the benefits of invested dollars with preventative maintenance and capital improvement plans based on risk.

Level of Service

A Level of Service (LOS) goal defines how the utility owners, managers, and operators want the system to perform over the long term.

- The City created LOS goals for horizontal wastewater, vertical wastewater, and stormwater utilities.
- The LOS objectives were broken into six categories for each utility category:
 - Asset Preservation and Condition
 - Conservation, Compliance, and Enforcement
 - Health, Safety, and Security
 - Service Quality and Cost
 - Customer Service
 - Employee Development

Existing Infrastructure: Summary

The City of Portsmouth owns and maintains both horizontal and vertical wastewater assets, as well as stormwater assets.

Wastewater Asset Type	Quantity
Gravity Pipe	500,000+ LF
Force Main Pipe	50,000+ LF
Manholes	2,636
Pump Station Equipment	285
Treatment Facility Equipment	328

Stormwater Asset Type	Quantity
Drainage Pipe	420,000+ LF
Catch Basins	3,488
Drainage Manholes	1,039
Stormwater Treatment Units	74
Outfalls	205

Existing Infrastructure: VUEworks

The screenshot shows the 'Risk Settings Administrator' interface. At the top, it displays 'Risk Settings For: Sanitary Sewer' and '(Asset Class)'. Below this, there are tabs for 'Failure Modes', 'Consequences', and 'Terms'. The 'Consequences' tab is active, showing 'Settings For: Sanitary Sewer Pipes' and '(Asset Type)'. The main area contains a table with columns: Consequences, Rating Source, Ratings, Weight, Use for Criticality, % Life Left, Condition, Work Order Repairs, Year Installed, Structural Defects, and O&M. The table lists 10 consequences, with 'High Cost to Repair' highlighted in green. At the bottom, there are buttons for 'Export To Excel', 'Copy Consequences', 'Save', and 'Close'.

	Consequences	Rating Source	Ratings	Weight	Use for Criticality	% Life Left	Condition	Work Order Repairs	Year Installed	Structural Defects	O&M
1	✓	Disruption to Community		4	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2	✓	Health & Safety		8	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3	✓	High Cost to Repair		8	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
4	✓	Residential Effected		9	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
5	✓	Public Relations		5	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6	✓	Regulatory Incompliance		6	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7	✓	Criticality		10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8	✓	Loss of Service		10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9	✓	Commercial Effected		10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
10	✓	Industrial Effected		10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

- Provides a common software for all departments to manage horizontal assets
- Centralizes work orders and service requests
- Simple graphical interface for navigating to and updating assets
- Export to Excel and Integration with GIS

Existing Infrastructure: JobCal

JobCal Software Interface Screenshot

Window Title: JobCal - with Custom Reports - Tutorial Demo - Don't use for production (C:\job\tutor\tutor.mdb)

Menu: Utilities Help

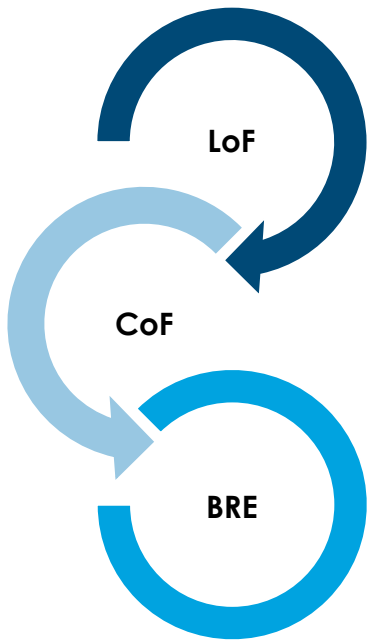
Toolbar: [Icons for various functions]

Tuesday 1/13/2009	Wednesday 1/14/2009	Thursday 1/15/2009	Friday 1/16/2009
x-SldgTk#2 // Inspect power, lift and safety cables	30-Mix-Anox#2 // Check and record amp draw	Truck // Clean It	
	15-Bar Screen // Clean It	90-F1-Turbidimeter // Turbidimeter Calibration	
	30-Aerator#1 // Check alignment, nuts&bolts on		
	30-Aerator#2 // Check alignment, nuts&bolts on		
	30-Aerator#4 // Check alignment, nuts&bolts on		
	30-Aerator#3 // Check alignment, nuts&bolts on		
	30-Mix-Anox#1 // Check and record amp draw		
	30-Mix-Anox#2 // Check and record amp draw		
	Truck // Change oil		
	70-Mix-SldgTk#2 // Inspect power, lift and safety cables		
	10-InfPump#1 // Tube Replace		
	10-InfPump#2 // Tube Replace		
	10-InfPump#4 // Tube Replace		
	10-InfPump#3 // Tube Replace		

Status Bar: tail - Open W/D

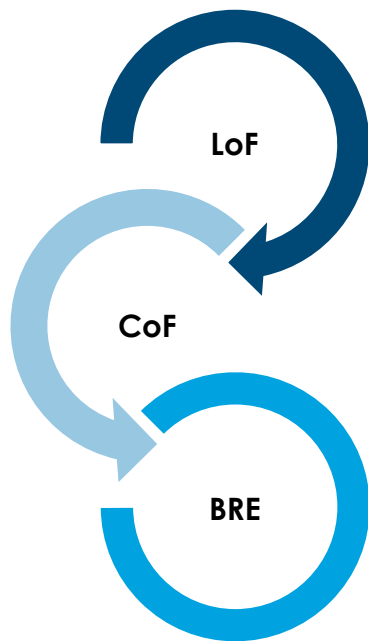
- Provides a common software for all departments to manage vertical assets
- Centralizes work orders and service requests
- Simple graphical interface for navigating to and updating assets
- Export to Excel

Risk Analysis



- **Likelihood of Failure (LoF)**
 - 1 to 5
- **LoF scores are generally based on:**
 - **Age**
 - **Material**
 - **Failure history**
- **Consequence of Failure (CoF)**
 - 1 to 5
- **Consequence of an asset failure can result in various impacts:**
 - **Social**
 - **Economic**
 - **Environmental**

Risk Analysis: Business Risk Exposure



- **Business Risk Exposure (BRE)**

- Combines the two measures of failure into one number that **can be used to sort and rank assets**
- $BRE = LoF \times CoF$

Risk Analysis: Wastewater Horizontal (Gravity Pipe & Manholes)

		Criteria	Criteria Weight
Likelihood of Failure		Asset Life Consumed	25%
		Asset Condition (NASSCO PACP)	50%
		Pipe Material	25%
Consequence of Failure	Social (25%)	Public Health and Welfare	8.33%
		Public Safety (population density per acre)	8.33%
		Environmental Justice Socioeconomic Indicators	8.33%
	Economic (25%)	Pipe Diameter	6.25%
		Depth	6.25%
		Traffic Distribution	6.25%
		Proximity to Railroads	6.25%
	Environmental (50%)	Proximity to Wetlands, Surface Waters, and Tidal Influence	16.66%
		Proximity to Groundwater Classification Areas	16.66%
		Proximity to Critical Plant/Animal Habitat	16.66%

Risk Analysis: Wastewater Horizontal (Force Main)

		Criteria	Criteria Weight
Likelihood of Failure		Asset Life Consumed	50%
		Pipe Material	50%
Consequence of Failure	Social (25%)	Public Health and Welfare	8.33%
		Public Safety (population density per acre)	8.33%
		Environmental Justice Socioeconomic Indicators	8.33%
	Economic (25%)	Pipe Diameter	8.33%
		Traffic Distribution	8.33%
		Proximity to Railroads	8.33%
		Proximity to Wetlands, Surface Waters, and Tidal Influence	16.66%
	Environmental (50%)	Proximity to Groundwater Classification Areas	16.66%
		Proximity to Critical Plant/Animal Habitat	16.66%

Risk Analysis: Wastewater Vertical (WWTFs & PSs)

	Criteria	Criteria Weight
Likelihood of Failure	Asset Life Consumed	20%
	Condition	20%
	Reliability	20%
	Performance	20%
	Maintainability	20%
Consequence of Failure	Redundancy	20%
	Permit Compliance	20%
	Environmental Impact	15%
	Financial Impact	15%
	Loss of Service	10%
	Safety Impact	10%
	Agency's Image	10%

Risk Analysis: Stormwater Horizontal (Gravity Pipe, Catch Basins, & Manholes)

		Criteria	Criteria Weight
Likelihood of Failure		Asset Life Consumed	20%
		Asset Condition (NASSCO PACP)	20%
		Pipe Material	20%
		Flood Zone	20%
		Proximity to Suspected Septic System	10%
		Proximity to Sanitary Sewers	10%
Consequence of Failure	Social (45%)	Public Health and Welfare	15%
		Public Safety (population density per acre)	15%
		Environmental Justice Socioeconomic Indicators	15%
	Economic (45%)	Pipe Diameter	11.25%
		Depth	11.25%
		Traffic Distribution	11.25%
		Proximity to Railroads	11.25%
	Environmental (10%)	Proximity to Wetlands, Surface Waters, and Tidal Influence	10%

Risk Prioritization

Group	Strategy
A	Critical Repair or Replacement
B	Priority Repair or Replacement
C	Priority Monitoring
D	Opportunistic Repair or Replacement
E	Monitor

		Consequence of Failure				
		1	2	3	4	5
Likelihood of Failure	5	D	C	B	A	A
	4	D	C	B	B	A
	3	D	C	C	B	B
	2	E	D	C	C	C
	1	E	E	D	D	D

Plotting the **likelihood of failure** scores against the **consequence of failure** scores for each asset type provides a visual means of reviewing the BRE scores.

Risk Prioritization Example

Example Asset: Gravity Sewer Pipe (Asset ID: 1660)

Criteria	Weight	Asset Info	Score	LoF
Asset Life Consumed	25%	Installed in 1983, Expected life of 100 years	2	0.50
Asset Condition	50%	Unknown	5	2.50
Pipe Material	25%	PVC	1	0.25

Likelihood of Failure

Asset Life Consumed

$$= (\text{Current Year} - \text{Install Year}) / 100 * 5$$

$$= (2023 - 1983) / 100 * 5 = 2$$

$$\text{LoF Score} = 0.5 + 2.5 + 0.25 = 3.25$$

$$\text{Rounded LoF Score (to nearest whole number)} = 3$$

Risk Prioritization Example

Example Asset: Gravity Sewer Pipe (Asset ID: 1660)

Criteria	Weight	Asset Info	Score	CoF
Public Health and Welfare (proximity to critical districts/facilities)	8.33%	< 200 ft ¹	4	0.3332
Public Safety (population density per acre)	8.33%	91-120	4	0.3332
Environmental Justice Socioeconomic Indicators	8.33%	60-79 th percentile	4	0.3332
Pipe Diameter	6.25%	< 8 inch	1	0.0625
Depth	6.25%	< 10 ft	1	0.0625
Traffic Distribution	6.25%	Local	2	0.125
Proximity to Railroads	6.25%	> 50 ft	1	0.0625
Proximity to Wetlands, Surface Waters, and Tidal Influence	16.66%	< 25 ft	5	0.833
Proximity to Groundwater Classification Areas	16.66%	> 250 ft	1	0.1666
Proximity to Critical Plant/Animal Habitat	16.66%	> 250 ft	1	0.1666

Notes:

1. Within 200 feet of commercial district, mixed-use commercial area, civic district, municipal area, or character district

Consequence of Failure

CoF Score

$$= 0.3332 + 0.3332 + 0.3332 + 0.0625 + 0.0625 + 0.125 + 0.0625 + 0.833 + 0.1666 + 0.1666 = 2.4783$$

Rounded CoF Score (to nearest whole number) = 2

Risk Prioritization Example

Example Asset: Gravity Sewer Pipe (Asset ID: 1660)

		Consequence of Failure				
		1	2	3	4	5
Likelihood of Failure	5	D	C	B	A	A
	4	D	C	B	B	A
	3	D	C	C	B	B
	2	E	D	C	C	C
	1	E	E	D	D	D

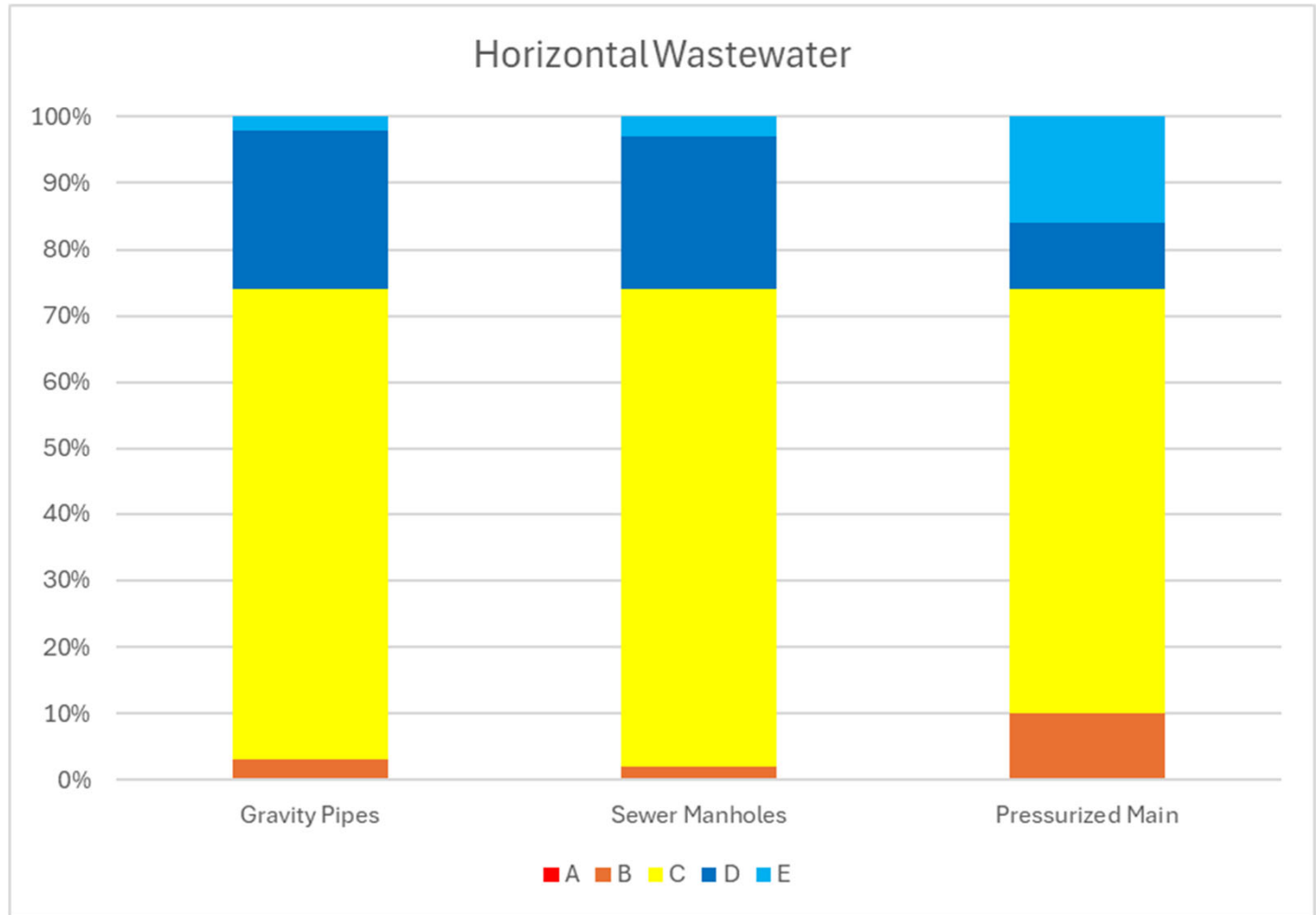
Rounded LoF Score = 3

Rounded CoF Score = 2

BRE Score = 6 = C

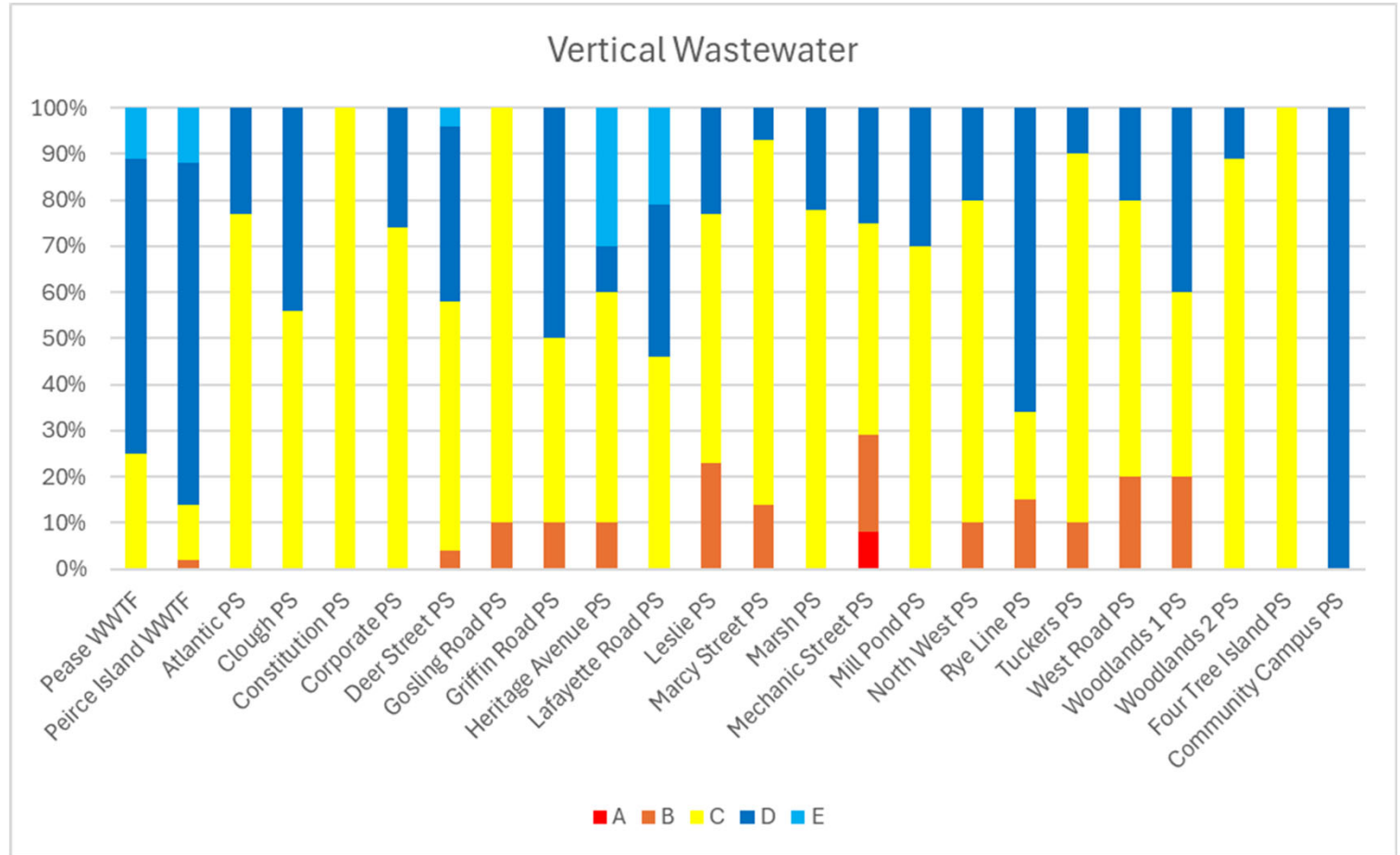
Risk Prioritization Results (Horizontal Wastewater)

Group	Strategy
A	Critical Repair or Replacement
B	Priority Repair or Replacement
C	Priority Monitoring
D	Opportunistic Repair or Replacement
E	Monitor



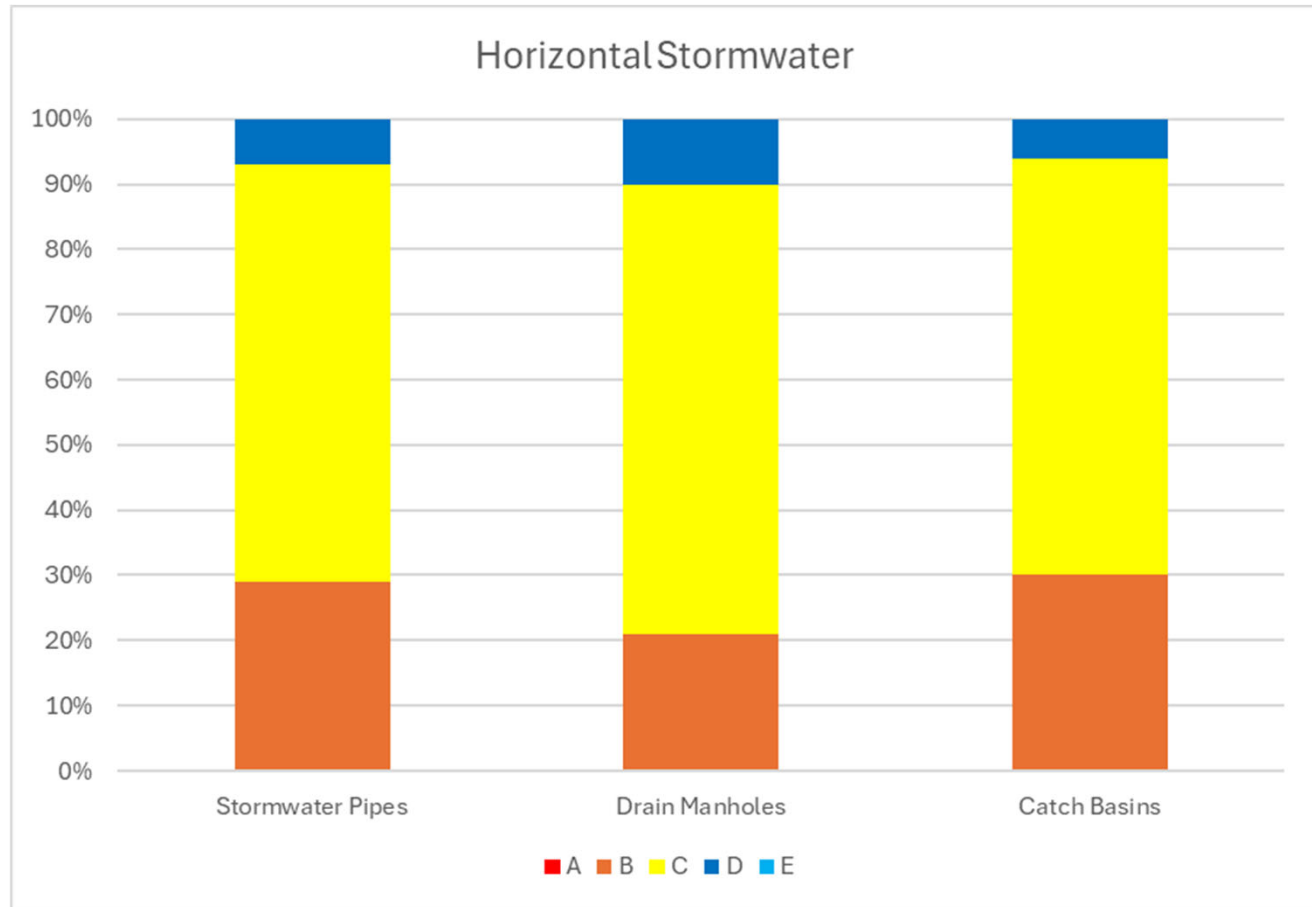
Risk Prioritization Results (Vertical Wastewater)

Group	Strategy
A	Critical Repair or Replacement
B	Priority Repair or Replacement
C	Priority Monitoring
D	Opportunistic Repair or Replacement
E	Monitor



Risk Prioritization Results (Horizontal Stormwater)

Group	Strategy
A	Critical Repair or Replacement
B	Priority Repair or Replacement
C	Priority Monitoring
D	Opportunistic Repair or Replacement
E	Monitor



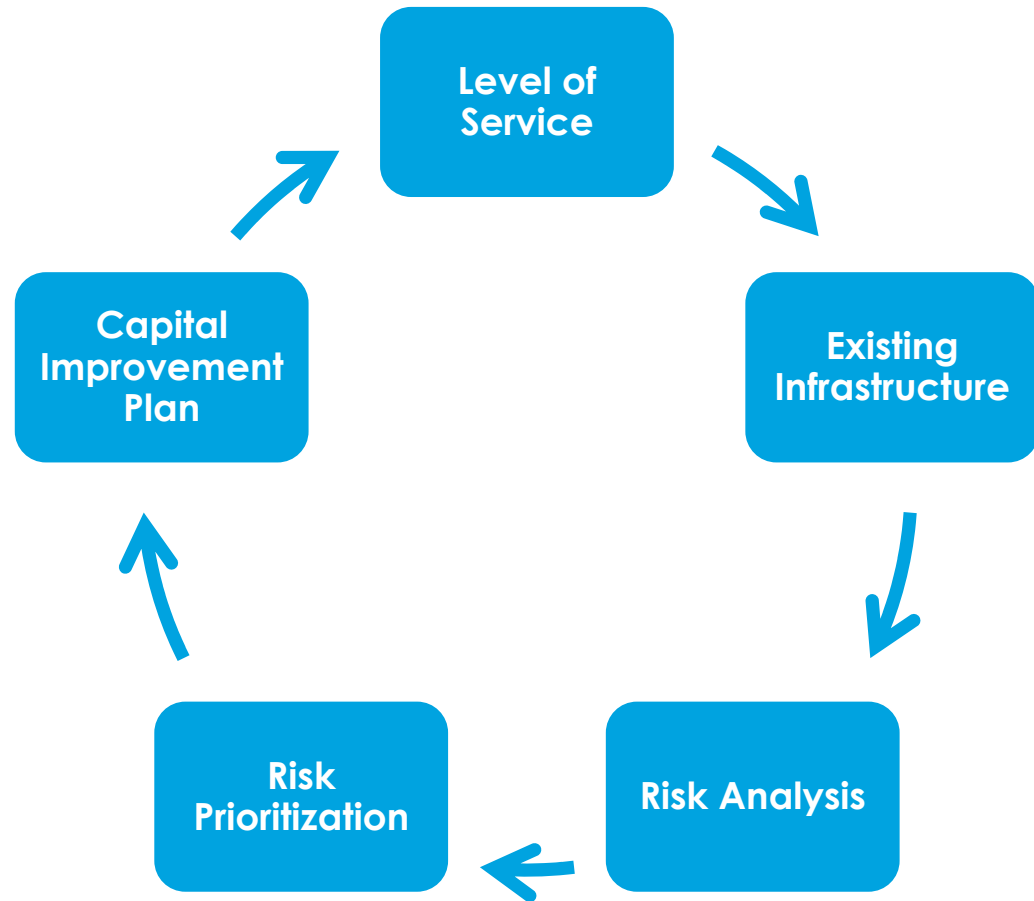
Next Steps

Integration into Existing Workflow:

- Continue condition inspections of assets and update asset information as projects are completed.
- Provide recurring training to staff members who will be maintaining data sets and coordinating with Excel, GIS, CCTV, and management softwares.
- Perform bi-annual audits of data sets.

Next Steps

The Asset Management Program will continue to be an important decision-making tool for the City to use indefinitely.



THANK YOU
